Presiding Officer W. Brian O’Connor called the 719th Regular Meeting of the Faculty Senate to order on September 13, 2012 at 3:30 p.m. in Herter Hall, Room 227.

A. WELCOMING REMARKS FROM CHANCELLOR KUMBLE SUBBASWAMY
(Questions and Discussion to Follow)
(See attached)

Senator Michael Sugerman was very pleased to hear that Chancellor Subbaswamy’s plan is not to pursue, as he said, “vague notions of academic status,” as that is not a good direction for the University. The argument that programs that have a greater impact on the Commonwealth resonate with alumni and other stakeholders is important. He wondered if the Chancellor had ideas as to how to rebuild the infrastructure for engaged scholarship, civics programs, and things like that, considering recent budget cuts that may prevent them.

Chancellor Subbaswamy stated that he must first answer by saying that he doesn’t know enough yet to formulate specific plans. The second answer, as the Rules Committee may have shared, is that there is a unique opportunity for the University to start addressing those issues in that the University’s accrediting body, NEASC, has required the University to submit a strategic plan by the end of July 2013. This presents a great opportunity for us to ask questions about how we want to go forward. Everything will not be spelled out by July, but a roadmap will be created.

Senator Richard Bogartz noted that the Chancellor mentioned economic and demographic considerations. He wonders about political considerations. We live in a political environment. The decline of public funding to universities didn’t begin with the recession; it had begun long before that. The consequences of the decline in the funding of public education in general and public universities in particular include increased difficulty for students to go to universities, and, when they do, they find themselves in greater and greater debt. Another consequence is that university research activities become more and more dependent on corporate contributions. What form of innovation does a school like UMass Amherst need in order to engage the political issue? We have always been advised that we need to keep a low profile and not say anything because we might get punished. But we get punished anyway because there is a general punishment regime against public education.

Chancellor Subbaswamy quoted a well respected social critic and university leader who said, “A university must stand for absolutely nothing.” A university is a marketplace for ideas, so all ideas are to be welcome. There is a fine line regarding how politicized a university can be. As individual faculty members, we are all free to engage in social and political criticisms. Research organizations, such as the Public Policy Institute or the Department of Economics, are free to engage in that kind of scholarship. But as an institution, the University does, indeed, have to be careful. In the cause of education, in the cause of improving the Commonwealth, we appeal to all parties. We don’t have any issue with dealing with anyone who is in power in terms of arguing strongly for reinvestment in public higher education and reinvestment in research universities in particular. We will continue to do that. It would be a mistake to capitulate and say that, basically, we are going to privatize. Many public universities have taken that route as their tuition costs approach those of private universities. That is the wrong approach. One of the greatest assets of this country is the system of public research universities. We need to demonstrate value further by pursuing innovation while addressing these issues. We will not only do applied work or work that has a direct impact on the Commonwealth. Arts, Humanities, even Physics, which entails long-term research, should all be pursued. But appealing to our roots as a land-grant University can take us a long way, and there are many issues that can make us more relevant again. The pursuit of prestige has afflicted many universities. This is a call to come back and address the cost issue so that there can be affordable access to excellent education. Going back and appealing to the societal obligation to invest and reinvest in higher education is something that we’ll continue to do.

Randall Phillis, President of the Massachusetts Society of Professors, spoke briefly on MOOCs. These massive online open courses being developed by Stanford, MIT and the like have garnered much press. However, we should be mindful of the press and PR. A residential university, where we get to meet face-to-face with students and engage them personally in discussion with each other and faculty, can represent a transformative experience for students. Few students are transformed by MOOCs. Although there has been much press about taking giant free courses at MIT, MIT hasn’t canceled its undergraduate program. Nor has Stanford or Yale or any of the other institutions developing MOOCs. They have figured out a way to make a splash. At this University, we have special talent for truly and deeply engaging students in the type of learning that cannot be done at a computer. If we don’t get that word out effectively, then we have failed. Not because we haven’t done the job, but because we haven’t sold the value.
Chancellor Subbaswamy wondered if someone were to ask President Phillis to “prove it,” if he could. To some extent, outcomes assessment begins to address that issue. Of course, some of the value of the face-to-face interaction may only be apparent five or ten years down the road. We are being asked at what cost these outcomes come. Driving a Lamborghini is a transformative experience, but at what cost? There is a tremendous spirit of innovation at this campus, let’s unleash it.

Ernest May, Secretary of the Faculty Senate, noted that integration has been a challenge at this campus, as at most large campuses. We have Student Affairs, Academic Affairs, and Research Affairs as the big three. They tend to work independently of each other. How could that be more integrated without becoming so diffuse that you can’t get anything done? Secondly, American research universities are regarded as a model that the rest of the world wants to emulate. But independently of each other. How could that be more integrated without becoming so diffuse that you can’t get anything done? Clearly, American research universities are regarded as a model that the rest of the world wants to emulate. But we are faced with a lot of competition. Some places, such as India and China, have costs that are considerably less than those in the United States. What are the threats to the preeminence of institutions like UMass Amherst?

Chancellor Subbaswamy noted that even the British university system has transformed to look more like the American system. The larger process across Europe is to develop a uniform degree. Even China and India have transitioned from very specialized education models towards a more liberal arts-based curriculum. It is true that we continue to have an advantage in the broad education curriculum offered at both the undergraduate and graduate levels. The cost factor is illusory and transitory. As businesses are now discovering in terms of the cost advantage of call centers and outsourcing, there comes a point when the cost advantage disappears. In places like China, where research universities can pop up seemingly overnight, they are discovering that it is not cheap to run a quality institution. Whether it is through government subsidies or tuition, money is needed. The question is ultimately whether or not we can recapture the compact with society that seemed to exist in the post-war era and remain a society where upward mobility can exist. This message should find resonance in Massachusetts.

Senator Max Page welcomed Chancellor Subbaswamy, noting that by all reports it appears that there is a new era of respect for the UMass Amherst culture and a new transparency in the Chancellor’s office. Chancellor Subbaswamy has reiterated a point in the press about football, stating that the University will never let its investment in sports undermine its investment in academics. Senator Page believes it already is, and there are many people in the faculty that will support taking a different direction with football when that time comes.

Chancellor Subbaswamy emphasized that it is not an issue of “when” but “if,” and reiterated that he and members of the faculty will agree to disagree on many issues.

Senator Page noted that Governor Patrick is finally saying that he is ready to do better by public higher education than he has done in his first six years in office. Given that, and given the many chances that Massachusetts has blown to reinvest in higher public education, what is being proposed that would represent a dramatic investment that Governor Patrick could hang his hat on as he goes on, possibly, to bigger things?

Chancellor Subbaswamy noted the complexity of the question. He has had a one-on-one conversation with Governor Patrick, and, among other things, the Governor would like to do something that addresses the disparities between western Massachusetts and eastern Massachusetts. He is certainly looking to UMass Amherst as an important player in that goal. There is a lot of cynicism about engagement with Springfield that needs to be reassessed. As a public research university, if we are going to be relevant, if we are going to be taken seriously, if we want to—as we need to—argue for reinvestment in higher education, we need to show that in those ways in which we can affect a positive outcome for those disparities, that we will. We have a lot going on. But we don’t necessarily have a strategic, priorities-based approach. We need to take a fresh look at K-12 school engagement. The faster we show a more serious engagement, and a more strategic engagement with western Massachusetts, the more likely we will see benefits. No matter what the University of Massachusetts does as a whole, UMass Amherst will have a primary role in dealing with Springfield. That is one concrete thing we can do. Every other press story says that something will happen, and now is the time to make something happen. Our students, while blessed with living in the best college town in the country, will, for the most part, ultimately be working in urban environments dealing with urban problems. Exposure to those issues while on campus is a tremendous benefit for students. There is no guarantee from the Governor, but we have the good fortune right now of having many sitting commissioners in the Governor’s Office that come from western Massachusetts and would like to see dramatic improvements in this area.

Senator Andrew Donson wondered what plans Chancellor Subbaswamy has to get to know the faculty.

Chancellor Subbaswamy noted that this is a challenge. While a dean at Indiana University with a faculty of 800 in his college, after six years, he was able to know about 500 of them, to address them by first name and know how many children they had. So, first and foremost, he’ll need six years. A fine balance must be found between time on and off campus, particularly with the fundraising and politics that are so important this year. He needs to know how to use his time to best serve the University. Chancellor Subbaswamy has been attending college assemblies, and he will continue this periodically.
and answer any questions. The best way to gain confidence in an administration is to ask questions and receive answers. If a famous scientist, scholar, or artist is coming to the campus, he hopes that the hosting college will involve the Chancellor’s Office. Down the road, Hillside will be utilized to bring groups of faculty, students and staff together to meet with the Chancellor and his team.

Senator Audrey Altstadt made a pitch for raising the profile of the College of Humanities and Fine Arts. It is more difficult to measure HFA’s successes. There are great programs and departments. HFA alumni include Kenneth Feinberg, the Special Master of the 9/11 Fund; and Thomas Krajjeski, the current U.S. Ambassador to Bahrain. Is there a model, or have models been considered, to help HFA measure its achievements? The College is unlikely to receive any million dollar grants, and it is difficult to compete in an environment in which those are the benchmarks.

Chancellor Subbaswamy stated that the proudest moment of his life was when he was the dean of arts and sciences in a college that was equally divided between humanities, sciences, and social sciences. There were struggles. It is much easier to flaunt $180 million in research than 25 books published in a history department. The humanities are not in competition with the sciences in terms of resources on campus. The University values history and art and art history as much as it values the sciences. If it doesn’t appear that way now, it will under Chancellor Subbaswamy. He appreciates the value of the arts and humanities both in terms of their educational endowment and as cultural and social capital. How do you translate that into elevator speeches? Public intellectuals capture the imagination of society. If you mention someone who not only publishes scholarly books but also has columns in the New York Times, that is something that resonates with the public, and we are a public institution. There was a time when history departments did not tenure or promote those who engaged in public intellectual history. That’s changing. Encouraging engagement with the public is one way for the humanities to emerge as strong forces in society and on campus.

B. NEW BUSINESS (FOR AY 2011-2012)

ACTIONS TAKEN BY THE RULES COMMITTEE, ON BEHALF OF THE FACULTY SENATE, OVER THE SUMMER 2012

1. Approval of 9 new courses:
   - AFROAM 244 “Afro-American Poetry: Beginning to 1900” 3 credits
   - AFROAM 245 “The Slave Narrative” 3 credits
   - AFROAM 344 “Black Speculative Fiction” 3 credits
   - CMPSCI 326 “Web Programming” 3 credits
   - NRC 586 “Natural Resource Inventory of Local Lands” 3 credits
   - ECO 602 “Analysis of Environmental Data” 3 credits
   - ECO 632 “Applied Multivariate Statistics for Environmental Conservation” 3 credits
   - EDUC 683 “Women in Higher Education” 3 credits
   - EDUC 747 “Programming for Psychometric and Statistical Modeling” 3 credits


4. Special Report of the Rules Committee concerning the Establishment of an Ad Hoc Committee to be named the Joint Task Force on Student Learning Outcomes Assessment (JTFSLOA), as presented in Sen. Doc. No. 12-053 with Motion No. 64-12.

5. Special Report of the Undergraduate Education Council concerning the Establishment of an Ad Hoc Committee on Open Educational Resources (AHCOOER), as presented in Sen. Doc. No. 12-054 with Motion No. 65-12.


C. OLD BUSINESS (FOR 2011-2012)

(ACTIONS TAKEN BY THE RULES COMMITTEE, ON BEHALF OF THE FACULTY SENATE, OVER THE SUMMER 2012)

Special Report of the Committee on Committees concerning Nominations to Faculty Senate Councils and Committees, as presented in Sen. Doc. No. 12-050B with Motion No. 61-12.
D. OLD BUSINESS (FOR 2009-2010)
(ACTIONS TAKEN BY THE RULES COMMITTEE, ON BEHALF OF THE FACULTY SENATE, OVER THE SUMMER 2012)


MOVED: That the Faculty Senate affirm the actions taken by the Rules Committee over the Summer 2012, as listed 01-13 on this agenda, items B, C and D.

Senator Joseph Bartolomeo, Chair of the Rules Committee, moved to amend Sen. Doc. No. 12-050B, the Special Report of the Committee on Committees, to add Donna Zucker of the School of Nursing to the membership of the Program and Budget Council.

The amendment was seconded and adopted.

John Lenzi, Registrar, explained that the change to the 2012-2013 Academic Calendar is to add a missing notation. On November 14, 2012, a Monday class schedule will be followed. This was left out of the original document.

The motion was seconded and adopted as amended.

E. ELECTIONS

One At-Large Member of the Rules Committee
Nominee: MJ Peterson, Political Science

Senator Max Page nominated Senator Steven Brewer of Biology. Senator Page worked closely with Senator Brewer when Senator Page was President of the Massachusetts Society of Professors. Senator Brewer is a board member of the MSP. As a Senior Lecturer, as a specialist in computers and online education, and in a host of other ways, he brings unique perspectives that would be especially beneficial to the Rules Committee.

Senator Steven Brewer spoke on behalf of his nomination, stating that it is his third term as a Faculty Senator, and that he has served on a number of Faculty Senate councils and committees, giving him extensive knowledge on the important decisions the campus needs to make. The Chancellor has identified the need to document the value of a face-to-face education. Senator Brewer co-chaired the committee where the Biology Department developed and adopted learning goals for the major. These learning goals have been influential to pedagogy in the Department and a model for other departments across campus. He has long advocated this approach as the foundation of a grassroots assessment strategy that could document to external constituencies the value of a UMass education. We must move in this direction before a countdown is imposed upon us. Furthermore, as a science educator, instructional technologist, and internet strategist, Senator Brewer is familiar with the technologies and approaches being used to develop MOOCs and has insight into their strengths and limitations. He has been a champion of the campus’ growing use of free software. UMass has adopted Drupal and now Moodle to build network infrastructure. A key facet of this approach is having the intelligence, i.e., people, to adapt the resources to the particular needs of this campus. Senator Brewer, as a non-tenured faculty member, is interested in assuring that the academic rights and freedoms of all UMass faculty are protected. The current events surrounding Barbara Madeloni remind us that attention to this principle is both important and necessary. Finally, as many know, Senator Brewer is committed to open and transparent faculty governance.

Senator MJ Peterson noted that there are clearly areas where she and Senator Brewer’s positions overlap. She is also strongly interested in being in the open source world, following these issues because of her interest in technology and politics. She is also concerned in demonstrating the value of in-person education. There has already been some reduction in public enthusiasm for online education, but the point needs to continue being made that there are things that you can do online, but some things can only be done face-to-face. As a tenured full professor, there are areas where Senator Peterson will not have identical perspectives with Senator Brewer, but the fact of being a tenured full professor does not make Senator Peterson any less committed to academic freedom, to the rights of individual faculty members and individual research clusters to pursue their agendas and engage in the research they choose, or to the public transmission of research and conclusions from research. Senator Peterson was originally elected to the Rules Committee as a temporary replacement, on short notice. She has not been in the Senate as long as Senator Brewer, but she has been active on a number of Senate Councils, including being a member and co-chair of the Athletic Council. She has followed University athletic issues very carefully and
understands the forces that have led people to be interested in moving to the FBS Football subdivision, but she is also very attuned to the idea that this could be financially disastrous, and that the University is on the right track by saying that it is moving forward with football while keeping it under constant review; if it turns out to be a financial disaster, we have to come to a “fish or cut bait” situation, and may end up cutting bait. Senator Peterson taught at a number of universities, public and private, for ten years before arriving at UMass. She has a sense of types of campuses, the differences in dynamics between publics and privates, and what it is that makes a public university a special thing that does need particular political defense. Finally, Senator Peterson brings to the Rules Committee her continued willingness to learn; she is learning everyday, is happy about it, and will continue to do so.

While ballots were being counted, Senator Richard Bogartz offered a comment on football at the University: So far, all of the discourse has been about whether it is a financial success or a financial ruin. There is much more to it. There are the consequences to the bodies of the people who engage in the sport. There is the separation of the alumni from the campus by moving football east. There is the risk of accident as we have students traveling, accompanied by alcohol, to Foxborough. There is much that goes on besides the financial business, and we ought not lose sight of that.

Nominations were closed and Senator MJ Peterson was elected to the Rules Committee.

Chair of the Rules Committee
Nominee: Joseph Bartolomeo, English

There were no further nominations from the floor.

Senator Joseph Bartolomeo was re-elected as Chair of the Rules Committee by acclamation.

F. BYLAW CHANGES


MOVED: That the Faculty Senate approve the Bylaw Changes, as presented in Sen. Doc. No. 13-001.
02-13

(Inasmuch as these are changes to the Senate’s Bylaws, this is the first of three readings of this motion. It will be read again at the 720th and 721st regular meetings of the Faculty Senate and voted on at the 721st meeting. The motion may be debated and amended at all three meetings.)

G. NEW BUSINESS


MOVED: That the Faculty Senate approve the Concentration in Sports Journalism, as presented in Sen. Doc. No. 13-002.
03-13

The motion was seconded and adopted.


MOVED: That the Faculty Senate approve the University of Massachusetts Innovation Institute (UMII), as presented in Sen. Doc. No. 13-003.
04-13

The motion was seconded and adopted.

MOVED: That the Faculty Senate approve the Establishment of an Ad Hoc Committee to be named the Joint Task Force on Strategic Oversight (JTFSO), as presented in Sen. Doc. No. 13-004.

Secretary May noted that this Joint Task Force is an example of Chancellor Subbaswamy’s collaborative approach. The University is required to create a response to NEASC by next August, addressing the Framework for Excellence. Rather than creating a solely administrative group, Chancellor Subbaswamy has decided to create a joint group with the faculty. There will be ongoing strategic planning, as it is impossible to have a strategic planning exercise that reaches into the depths of the organization with such a short timeframe, but this group represents the commencement of an ongoing effort. The Rules Committee will continue to talk directly with the administration as this process progresses, but this is a salutary opening initiative in the area of ongoing strategic planning.

The motion was seconded and adopted.

Secretary May moved to suspend the rules in order to make a minor adjustment to a document that was just adopted, adding one member to the Joint Task Force on Student Learning Outcomes.

The motion to suspend the rules was seconded and adopted.

Secretary May moved to amend Sen. Doc. No. 12-053A to add to the membership the Dean of the Commonwealth Honors College and the Vice Provost for Undergraduate and Continuing Education.

The amendment was seconded and adopted.

H. ANNOUNCEMENTS

1. Principal Administrative Officers

Chancellor Subbaswamy thanked the Senate for its welcome. He looks forward to working with the faculty.

Provost James Staros updated the Senate on two major administrative searches. Associate Chancellor Susan Pearson has retired. She is managing to continue her duties in a post-retirement mode, but will be out of office in January. A search is going on for a new Assistant Provost for Academic Personnel. This person will take over MSP negotiations from Associate Chancellor Pearson. Chancellor Subbaswamy will likely open another new position at an appropriate time. Negotiations have been reopened with the original finalist candidate for Dean of the College of Engineering. Provost Staros was on the telephone with that individual immediately before the Faculty Senate meeting and is hopeful that a new Dean of the College of Engineering will be announced this semester.

Michael Malone, Vice Chancellor for Research and Engagement, noted that his office and the Office of Information Technologies have formed a faculty working group to advise on research computing needs. This is not entirely due to the advent of the Massachusetts Green High Performance Computing Center, although that is certainly a component. There is a representative from the Research Council and each school and college. An announcement of the process for the Research Support Fund and the current MSP contract is in process and will be made no later than next week. Vice Chancellor Malone invited the Senate to look at the main UMass webpage for Research Next, which has been upgraded over the summer in collaboration with Vice Chancellor Kennedy’s office. The Life Science Laboratory Building is on schedule for move-in on April 1, 2013. Finally, after a long campaign of support by the other campuses and the President’s Office, the state has instituted a grant-matching program for research grants and has guaranteed half of its $50 million in capital money to the University of Massachusetts system.

Jean Kim, Vice Chancellor for Student Affairs and Campus Life, noted that UMass Amherst had a very successful opening to the new school year with, among other things, a centralized, reservation-based move-in process and—for the first time ever—completely electronic check-in for residential students. The second year of the Fall NSO went well. There has been a robust set of activities. Vice Chancellor Kim thanked all those on campus for contributing to the successful opening of the school year, especially the more than 100 faculty and academic administrators who have helped with the process. Finally, there are about 100 remaining copies of this year’s common read, Ready Player One, that are available to faculty.
2. The Secretary of the Faculty Senate

Secretary May announced that at the next Senate meeting, there would be a discussion of online and blended learning. The panel will include Vice President John Cunningham (who is currently also serving as interim CEO of UMassOnline), Rick Adrion, Marilyn Billings, and John Wells from the online MBA program. The discussion may not get as far as MOOCs, but MOOCs will be addressed at a later date. There has been a review of UMassOnline by an outside group, and John Cunningham can update us on that. UMass had relative success in online education for its first ten years, but this is a fast-developing field. We need to stay on top of this and be among the innovators in the next generation of online and blended learning. Following that, we are hoping to have a discussion on the appropriate incorporation of diversity in post-racial America, especially in higher education. There are a number of cases that have come up, and one before the Supreme Court right now, that might change the landscape. Finally, the Board of Trustees is talking about some pretty heavy stuff that we want to stay on top of.

4. The Faculty Delegates to the Board of Trustees

Senator W. Richards Adrion, Faculty Delegate to the Board of Trustees, stated that the Trustees have been busy. Subcommittee meetings were recently held and the full Board meeting is forthcoming at the Worcester campus. The Board of Trustees has a new Chair, Henry Thomas, from Springfield. Ruben King-Shaw, who was formerly Vice Chairman of the Board, is still Vice Chairman of the Board. And Jennifer Healey is our new Amherst campus voting student representative. In addition to the five committees that meet in the two weeks before the Board meeting and the two other committees that meet occasionally (Compensation and Governance), the President has decided that more committees were necessary. There are two ad hoc committees: one on athletics, which is largely focused at football at this campus; and one on online education, which led to the discussion of having a panel meeting at the next Faculty Senate meeting. Additionally, there are two task forces. The Efficiency and Effectiveness Task Force is led by Maria Furman. That task force is looking at efficiencies in four areas: procurement, energy, IT, and academics. They have been moving toward a much more centralized model for managing the five UMass campuses. The Long Range Planning Task Force is chaired by Larry Carpman, a UMass Amherst Journalism alum who runs a communications company. That task force focused on the UMass Amherst master plan at its most recent meeting, as well as the UMass Building Authority strategy. As Ernie said, the A & F meeting discussed weighty issues such as President Caret’s push toward getting a 50/50 plan, which entails getting the state to fund 50% of education costs. The state used to fund 70% of education costs; it is now around 40%. Part of this deal would be keeping fees flat.

5. The Representative of the Massachusetts Society of Professors

Randall Phillis, President of the Massachusetts Society of Professors, welcomed the Chancellor, noting that we are actually nice people who are also energetic, smart, and who do lots of good things. The MSP is eager to work with the new Chancellor. He then thanked Susan Pearson upon her retirement. She has been a tireless and dedicated servant to the University. Professor Phillis and Associate Chancellor Pearson have sat across the table and argued and had differing opinions frequently, but Associate Chancellor Pearson has always worked in good faith and with great energy. Finally, the MSP has 17 committees it needs to populate. There is a Workload Committee, Work-Life Committee, Research Support Committee, Continuing and Professional Education Committee, Contract Faculty Committee, Senior Professor Committee (which addresses the issue of how to acknowledge the service of faculty who are promoted to full professor early in their careers), Personnel Committee, Tenure Standards Committee, Voting Criteria for Personnel Committee, PMYR Re-evaluation Committee, Teaching Evaluation Committee. Those are only the committees agreed to in the most recent contract. Additionally, there is the MSP Grant Selection Committee, Political Outreach Committee, Grievance Committee, and a number of representatives on Faculty Senate councils. There is a lot to do. It is hard to get people to do it all, because everyone is busy doing a lot of other stuff. President Phillis argued that the most important committee listed is the Workload Committee. He encouraged the Senate to beat the bushes to find friends and colleagues to populate these committees and engage in this work in a professional and serious way.

I. QUESTION PERIOD (10-Minute Limit)

Senator Frank Hugus reminded the Senate of the final meeting of the spring, when several senators rose to express concerns regarding the newly-required background checks of all new hires at the University. He wondered if there had been any developments with that issue, and, if no one present could speak on it, if a report could be given at the next meeting.

Provost Staros noted that a representative from Human Resources would have the most accurate information.
Secretary May asked John Dubach, Chief Information Officer, if he could comment on the problems with SPIRE on the first day of classes.

CIO Dubach stated that they are not exactly sure what happened. There were no significant changes that the Office of Information Technologies were aware of. The problem was in the firewall intrusion detection system. At that particular time, SPIRE was being probed by an unusually large number of external computers. This is something that happens all the time, but it was about ten times the usual activity. Still, the OIT experts don’t believe that caused the problem. No one probably cares what the problem was, only that it won’t happen again. There are two or three theories being investigated. Some early Saturday morning, OIT will see if it can reproduce the situation and remedy it.

The 719th Regular Meeting of the Faculty Senate stood adjourned at 4:57 p.m. on September 13, 2012.

Respectfully submitted,

Ernest D. May
Secretary of the Faculty Senate