UMASS SYSTEM

FY2009 CUTS FROM THE STATE
START: $492M
REDUCTION: $25M (= $36M)

FY2010: CUT OF 8.07% = $85M ($70-100M)

PRESIDENT WILSON’S STRATEGY
SUPPORTED BY GOVERNOR PATRICK
1. Make cuts faster rather than incrementally.
2. First cut 5% by reducing expenses (rather than raising fees).
3. No mid-year fee increase.
4. Manage the FY2010 cuts (8.07%) with a combination of expense reductions and fee increases.
5. We will be eliminating some programs rather than starving everyone.

Commentary:
1. We are not alone. Almost every university in the country is facing similar issues. Locally, both Harvard and BU have announced austerity measures.
2. Students are the first priority:
   a) financial aid
   b) recruit and retain faculty to teach the students
   c) continue the capital program which also serves students
3. President’s Office is closing the 12th floor of 225 Franklin St., moving operations to Shrewsbury.
4. A proportional reduction in UMPO would be $400,000; UMPO would reduce expenses by 4 times that amount.
LOWELL: Chancellor Meehan

1. Cuts won’t prevent moving forward.
2. Cuts will not be across the board.
4. “Town meeting” held to discuss the crisis.
5. Outreach which is not part of the core will be cut.
6. Centers: become self-sufficient or die!
7. Layoffs (FY2009) around 50.
8. Cuts will be “strategic.” The institution will be stronger in the long run.
9. Example: the Lowell radio station was paid by student fees.
10. Decisions will be made “on the merits.” Nothing will get in the way of excellence and strategic growth. Students will pay for excellence.
11. The institution of college fees have been a success. Students are willing to pay when they see what improvements their fees make possible.
12. Specifics will be announced on December 1, 2008.
WORCESTER: CHANCELLOR COLLINS

1. Less than 8% state funded. $2m cut.
2. Commonwealth Medicine: reduced revenue, reduced expenses.
3. Delay discretionary spending.
4. Continue to invest in new programs.

DARTMOUTH: CHANCELLOR MCCORMACK

1. Strategic, not across-the-board.
2. In middle of execution of Strategic Plan.
3. 27%/73%: make cuts to the 27% in such a way that it won’t hurt the 73%.
4. Freeze 59 positions.
5. RIF part-time faculty this spring.
6. Non-unit employees: not accepting pay increases; doing some LWOP.
7. Reduce utilities.
8. Reduce operating expenses.
9. Move some positions from 52 weeks to 43 weeks.

OVERALL:
33%: chance the way we do business
33%: increase fees (to preserve excellence), with mitigating financial aid
33%: increased enrollment

BOSTON: CHANCELLOR MOTLEY

1. Sending out weekly messages to the campus.
2. “03” positions (some 500): all laid off Dec. 31, rehired if necessary.
3. Other staff: strategic review in process.
4. Increase revenue by growing enrollment.
1. FY2009 “9c” cuts = $11.3m.  
   $4.7m cancellation of the base increase  
   $4.8m from 1.6% reduction in units  
   $2.0m taken centrally  

2. Impact:  
   a. hiring freeze, except for emergency hires (if funded by units)  
   b. UMA 250 Plan halted.  
   c. Asked campus to develop plans for strategic faculty hiring.  

3. For FY2010, reduction could be $20m-$50m.  
4. the Budget Planning Task Force has been created—13 faculty, 4 staff, 3 students: John McCarthy, Chair.  
5. Units have been requested to present 6% and 9% reduction scenarios.