

Review of Impacts to Campus Budget FY10 to FY12

as of December, 2009

Impact of Changes in State Appropriation

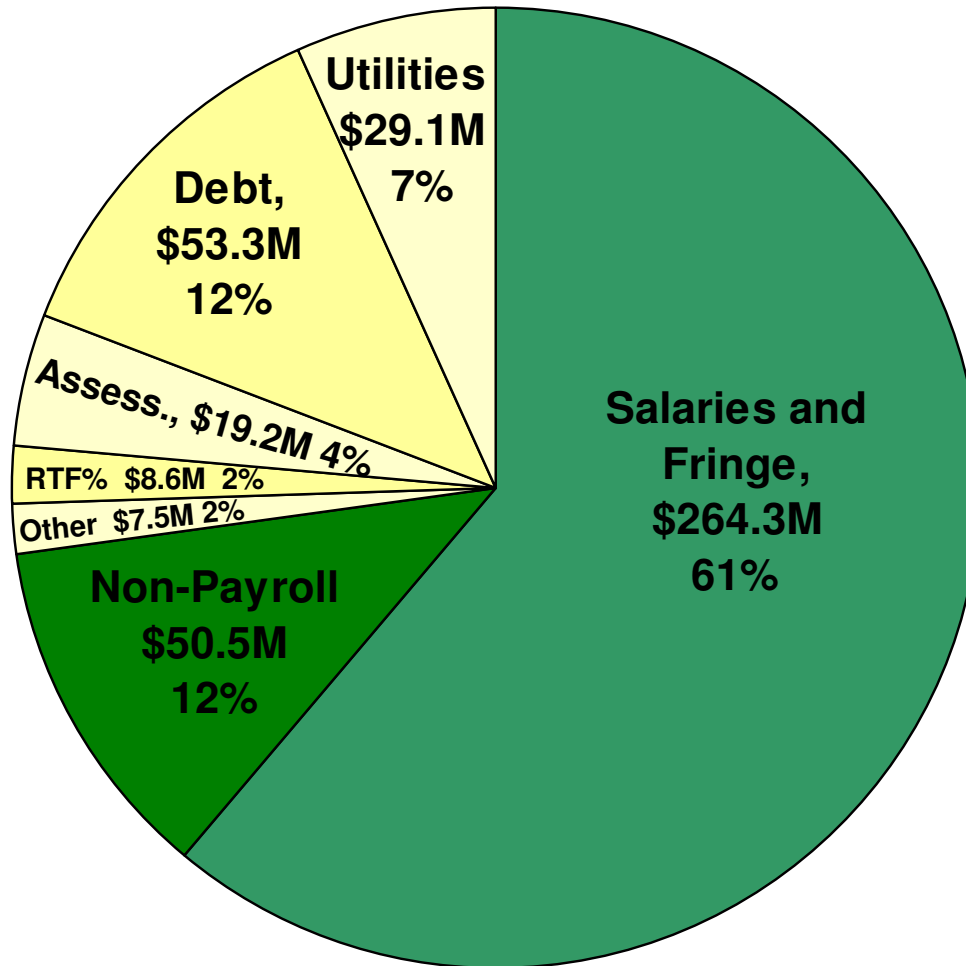
(\$s in thousands)	FY09	FY10	FY11	Change FY 09 to 11
Beginning State Appropriation	230,957	218,271	171,738	
Initial Changes to State Appropriation	-	(30,663)	(455)	(31,118)
Mid-Year Budget Cuts	(12,686)	(15,871)	-	(28,557)
State Appropriation at End of Year	218,271	171,738	171,283	(59,675)
Added Fringe Costs		(9,000)	(2,532)	(11,532)
Reduction in State Support Since Start of FY09				(71,207)

(\$s in thousands)	FY09	FY10	FY11	St. Chg	FY12
Base Sources:					
Start of Yr State Appro (w/ Comm. Coll.)	230,957	218,271	171,738		171,283
Changes to State Approp	(12,686)	(46,533)	(455)	(59,675)	-
Out-of-State Tuition & Student Fees *	204,136	218,907	244,909		251,875
Financial Aid	(33,416)	(37,337)	(46,453)		(48,763)
Curriculum Fee Waivers	(11,700)	(13,902)	(14,481)		(15,320)
Other (RTF, Interest, AO, etc.)	60,610	56,727	58,374		61,546
Total Net Sources	437,901	396,133	413,632		420,620

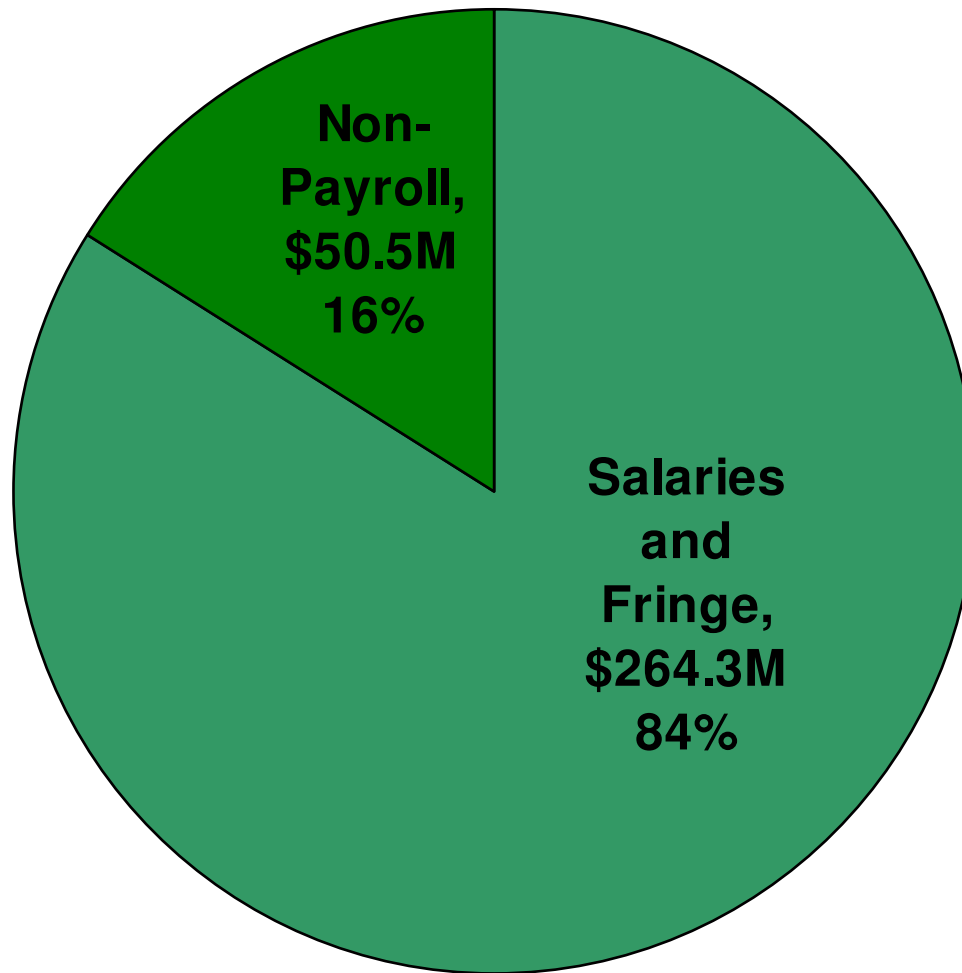
* The FY11 and 12 projection is based on current enrollment composition of in-state and out-of-state students and does not factor in additional revenue that the campus is hoping to generate from increasing its out-of-state population. Fee revenue will be much greater in FY11 because there will be no in-state undergraduate student rebate and fees are projected to increase by 3% over FY10 rates. In FY10 in-state undergraduate students received a fee rebate of \$1,100.

(\$s in thousands)	FY09	FY10	FY11	St. Chg	FY12
Total Net Sources	437,901	396,133	413,632	(59,675)	420,620
Uses:					
Base Commitments	420,647	428,296	432,490		448,305
Changes to Base (+/-)					
Sal Incrs & Other Labor Costs	1,487	1,018	9,229		9,530
New Faculty Positions	(3,500)	1,580	3,220		-
Addl Fringe d/t State Rev Loss	-	9,000	2,532	11,532	2,621
Oper & Maint: New Buildings	2,288	1,294	633		4,053
Academic and Admin Units	2,544	1,599	1,094		1,061
Central University Assessment	65	311	625		645
Central Campus Pyts (w/ short term debt)	(1,867)	485	-		-
RTF% to Deans, Depts. & Pl's	140	247	292		342
Long Term Debt & Capt Pool	1,113	(910)	873		3,012
Utilities	5,380	(285)	(2,684)		782
Base Budget Reduction		(10,145)			
Total Base Uses	428,296	432,490	448,305		470,351
One-Time Uses	9,366	8,182	8,640		6,282
Total Uses	437,662	440,672	456,945		476,633
Operating Surplus/Deficit	238	(44,539)	(43,313)	(71,207)	(56,012)
Federal Stimulus Funds		72,969			
One Time Balance		28,429			

FY10 Uses of General Funds Total = \$432.5M



FY10 Programmatic General Funds
Total = \$314.8M



Your efforts benefit the campus & your department

- **Raise Enrollment Based Revenue**
 - Increase out-of-state undergrad enrollment
 - o Target increase of 300 per year
 - o More strategic use of financial aid
 - Increase summer session offerings
 - Increase continuing education courses
 - Offer five year bachelor's/master's programs
 - Develop new professional master's programs

Every \$ raised is one less \$ to cut

What campus is doing to increase revenues

- **Increase Sponsored Research Activity**
 - Potential increase in indirect cost recovery
 - Potential to charge base faculty salaries to grants
 - Awards as of 10/31/09 = \$91.4M (+92% from FY09)
 - o Includes \$39 M in ARRA Awards
- **Restructure and Expand Fundraising Enterprise**
 - Double endowment and annual fund over next decade
 - Reserve more than \$500K to hire more fundraisers
 - Launch faculty and staff fundraising drive
 - Initiate brand/awareness campaign

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