

UMASS SYSTEM

FY2009 CUTS FROM THE STATE

START: \$492M

REDUCTION: \$25M (=\$36M)

FY2010: CUT OF 8.07%=\$85M (\$70-100M)

PRESIDENT WILSON'S STRATEGY **SUPPORTED BY GOVERNOR PATRICK**

- 1. Make cuts faster rather than incrementally.**
- 2. First cut 5% by reducing expenses (rather than raising fees).**
- 3. No mid-year fee increase.**
- 4. Manage the FY2010 cuts (8.07%) with a combination of expense reductions and fee increases.**
- 5. We will be eliminating some programs rather than starving everyone.**

Commentary:

- 1. We are not alone. Almost every university in the country is facing similar issues. Locally, both Harvard and BU have announced austerity measures.**
- 2. Students are the first priority:**
 - a) financial aid**
 - b) recruit and retain faculty to teach the students**
 - c) continue the capital program which also serves students**
- 3. President's Office is closing the 12th floor of 225 Franklin St., moving operations to Shrewsbury.**
- 4. A proportional reduction in UMPO would be \$400,000; UMPO would reduce expenses by 4 times that amount.**

LOWELL: Chancellor Meehan

- 1. Cuts won't prevent moving forward.**
- 2. Cuts will not be across the board.**
- 3. Protect core mission: teaching, research, learning.**
- 4. "Town meeting" held to discuss the crisis.**
- 5. Outreach which is not part of the core will be cut.**
- 6. Centers: become self-sufficient or die!**
- 7. Layoffs (FY2009) around 50.**
- 8. Cuts will be "strategic." The institution will be stronger in the long run.**
- 9. Example: the Lowell radio station was paid by student fees.**
- 10. Decisions will be made "on the merits." Nothing will get in the way of excellence and strategic growth. Students will pay for excellence.**
- 11. The institution of college fees have been a success. Students are willing to pay when they see what improvements their fees make possible.**
- 12. Specifics will be announced on December 1, 2008.**

WORCESTER: CHANCELLOR COLLINS

1. Less than 8% state funded. \$2m cut.
2. Commonwealth Medicine: reduced revenue, reduced expenses.
3. Delay discretionary spending.
4. Continue to invest in new programs.

DARTMOUTH: CHANCELLOR MCCORMACK

1. Strategic, not across-the-board.
2. In middle of execution of Strategic Plan.
3. 27%/73%: make cuts to the 27% in such a way that it won't hurt the 73%.
4. Freeze 59 positions.
5. RIF part-time faculty this spring.
6. Non-unit employees: not accepting pay increases; doing some LWOP.
7. Reduce utilities.
8. Reduce operating expenses.
9. Move some positions from 52 weeks to 43 weeks.

OVERALL:

33%: change the way we do business

33%: increase fees (to preserve excellence), with mitigating financial aid

33%: increased enrollment

BOSTON: CHANCELLOR MOTLEY

1. Sending out weekly messages to the campus.
2. "03" positions (some 500): all laid off Dec. 31, rehired if necessary.
3. Other staff: strategic review in process.
4. Increase revenue by growing enrollment.

AMHERST: CHANCELLOR HOLUB

- 1. FY2009 “9c” cuts = \$11.3m.**
 - \$4.7m cancellation of the base increase**
 - \$4.8m from 1.6% reduction in units**
 - \$2.0m taken centrally**

- 2. Impact:**
 - a. hiring freeze, except for emergency hires (if funded by units)**
 - b. UMA 250 Plan halted.**
 - c. Asked campus to develop plans for strategic faculty hiring.**

- 3. For FY2010, reduction could be \$20m-\$50m.**
- 4. the Budget Planning Task Force has been created—13 faculty, 4 staff, 3 students: John McCarthy, Chair.**
- 5. Units have been requested to present 6% and 9% reduction scenarios.**