

**UNIVERSITY OF MASSACHUSETTS AMHERST  
OFFICE OF THE SECRETARY  
THE FACULTY SENATE**

**DATE:** November 22, 2011

**TO:** Robert Holub, Chancellor  
Todd Diacon, Deputy Chancellor  
Susan Pearson, Associate Chancellor  
James V. Staros, Senior Vice Chancellor and Provost  
James Sheehan, Interim Vice Chancellor for Administration and Finance  
John Kennedy, Vice Chancellor for University Relations  
Carol Barr, Vice Provost for Undergraduate and Continuing Education  
Joel Martin, Vice Provost and Dean of the Faculty  
Bryan Harvey, Associate Provost  
John McCarthy, Special Assistant to the Provost

**FROM:** Ernest May, Secretary

**GUEST:** John McCutcheon

**SUBJECT:** Rules Committee/Administration Meeting Topics

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The Rules Committee would like to discuss the following with you on Tuesday, November 29, 2011 at 9:00 a.m. in the Whitmore Board Room:

1. What are the most current year-by-year projections for the amount of the Athletic Department's expenses, including debt service?
2. What are the most current year-by-year projections for the amount of the Athletic Department's revenues?
3. Given the most current projections of the expenses and revenues, what are the year-by-year projections for the dollar amount of the subsidy that the campus pays (and will pay) to the Athletic Department?
4. What mechanisms are in place--or can quickly be put into place--to make sure that this amount will be reduced as soon as possible?
5. Are mechanisms are in place to prevent the escalating costs of FBS football (terminating the "old" coaching staff, increasing salaries for the new coach and staff, increasing "scholarships" for the players, facilities needs, etc.) from exceeding the projections in the "pro-forma" and the most current updated projections?
6. Are mechanisms are in place to manage the potential PR fallout from abusive practices common in FBS Football, such as have recently been exemplified at Miami and Penn State?
7. How can the Faculty and the Faculty Senate assist in the implementation of FBS Football so that it has a greater probability of success and so that we will perhaps then exceed the conservative (revenue) projections in the pro forma?