

**Table 1: Companies shifting production out of the country, Massachusetts and the US, 2004**

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	<i>Companies shifting from Massachusetts</i>	<i>Companies shifting from all US</i>
<b>Company characteristics</b>		
Percent in manufacturing sector	71%	83%
Percent in non-manufacturing sector	29%	17%
Average number of jobs shifted	137	292
<b>Parent company characteristics</b>		
Average total parent company employees	24,012	38,316
Average annual revenue (USD millions)	\$7,358	\$9,922.6
Average net income (USD millions)	\$548	\$654.6
Subsidiary	62%	58%
Publicly held	79%	74%
Privately held	21%	26%
US-based multinational	88%	75%
Foreign-based multinational	12%	25%
<b>Company ownership history</b>		
Average years in operation	47	45
Percent more than 20 years in operation	55%	76%
Average years under current owner	11	18
Percent 10 years of less under current owner	76%	55%

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**Table 2: Jobs Lost by Industry, Massachusetts and US, 2004**

	Massachusetts				All US	
	Total number of firms	Percent of firms	Total number of jobs lost	Percent of jobs lost	Percent of firms	Percent of jobs lost
<b>Manufacturing</b>	24	71%	3,974	88%	83%	90%
Aerospace	1	3%	73	2%	2%	0%
Apparel, textiles and footwear	2	6%	292	6%	8%	3%
Chemicals and petroleum	2	6%	134	3%	6%	4%
Electronics/electrical equipment	13	38%	2,847	63%	16%	13%
Industrial equipment and machinery	4	12%	483	11%	9%	5%
Metal fabrication and production	1	3%	65	1%	7%	5%
Plastics, glass, and rubber	1	3%	80	2%	7%	3%
Other manufacturing	0	—	—	—	26%	29%
<b>Non-Manufacturing</b>	10	29%	546	12%	17%	10%
Business services	0	—	—	—	1%	0%
Communications/ IT	5	15%	174	4%	14%	9%
Finance, insurance and real estate	5	15%	372	8%	2%	1%
<b>Total</b>	<b>34</b>	<b>100%</b>	<b>4,520</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>

**Table 3: Production shifts out of Massachusetts and the US, announced or reported, 2004**

<i>Destination</i>	<i>Number of production shifts</i>	<i>Percent of all production shifts from MA</i>	<i>Percent of all production shifts from the US</i>	<i>Number of jobs shifted From MA</i>	<i>Percent of all jobs shifted from MA</i>
<b>Asia</b>	<b>25</b>	<b>52%</b>	<b>50%</b>	<b>2,520</b>	<b>56%</b>
China	11	24%	23%	1,177	26%
India	6	13%	12%	377	8%
Korea	1	2%	2%	262	6%
Malaysia	3	7%	2%	450	10%
Singapore	1	2%	2%	200	4%
Taiwan	2	4%	1%	55	1%
<b>Latin America</b>	<b>10</b>	<b>22%</b>	<b>41%</b>	<b>1,295</b>	<b>29%</b>
Mexico	9	20%	27%	1,286	29%
Costa Rica	1	2%	2%	9	0%
Other Latin America	—	—	—	—	—
<b>Europe</b> (including Eastern Europe)	<b>7</b>	<b>15%</b>	<b>4%</b>	<b>261</b>	<b>6%</b>
Belgium	1	2%	0%	25	1%
France	1	2%	0%	33	1%
Germany	1	2%	0%	33	1%
Ireland	2	4%	1%	100	2%
Slovakia	1	2%	0%	25	1%
UK	1	2%	1%	45	1%
Other Eastern Europe	—	—	2%	—	—
<b>Canada</b>	<b>3</b>	<b>7%</b>	<b>3%</b>	<b>359</b>	<b>8%</b>
<b>Other</b>	<b>3</b>	<b>6%</b>	<b>0%</b>	<b>68</b>	<b>1%</b>
South Africa	2	4%	0%	60	1%
Israel	1	2%	0%	8	0%
Total US firms with shifts	34			4,520	100%
Totals shift with multiple destination countries	8				
Total number of destinations	<b>49</b>	<b>100%</b>			

\* Totals and percentages may not add due to rounding.

