AMENDMENT TO THE
SPECIAL REPORT
of the
RULES COMMITTEE
concerning
THE
ESTABLISHMENT OF AN AD HOC COMMITTEE
TO BE NAMED
THE JOINT TASK FORCE ON STRATEGIC OVERSIGHT
(JTFSO)

Presented at the
719th Regular Meeting of the Faculty Senate
September 13, 2012

COMMITTEE MEMBERSHIP

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AD HOC COMMITTEE TO BE NAMED
THE JOINT TASK FORCE ON STRATEGIC OVERSIGHT

**Background:** In response to a Trustee mandate, and in preparation for its NEASC reaccreditation review in 2009, the University of Massachusetts Amherst produced the “Framework for Excellence: The Flagship Report, Spring 2009” (http://www.umass.edu/chancellor/budget_planning_041309.html), which set the stage for a subsequent consultative process that assisted the campus in understanding its goals and options in a more broadly systematic way. In order to fulfill its responsibilities with respect to this strategic planning effort, the Faculty Senate created the Ad Hoc Committee on Strategic Oversight (AHCSO), which was active throughout the process and which delivered its interim report at the Faculty Senate meeting of May 3, 2012 (http://www.umass.edu/senate/fs/Minutes/2011-2012/718TH_MINUTES_05-03-12.pdf).

During this period, the institution also underwent its re-accreditation review by NEASC, which resulted in positive action but also a request that the “Fifth-Year Report,” due on August 15, 2013, give particular emphasis to the following concerns (letter of February 24, 2012, from NEASC to Chancellor Robert Holub):

1. developing a strategic plan that sets overall institutional priorities;
2. developing a facilities master plan and priorities for addressing deferred maintenance;
3. implementing the new general education program, following a four-credit plan, ensuring that quality is sustained and that student learning is in concert with the stated learning outcomes;
4. implementing a strategic enrollment plan which includes a focus on the institution’s goals for retention and graduation of ALANA students and students from economically disadvantaged backgrounds;
5. achieving a balanced and sustainable operating budget.

On June 30, 2012, Chancellor Robert Holub completed his term and, on July 1, 2012, was succeeded by Chancellor Kumble Subbaswamy. Chancellor Subbaswamy has expressed his desire for the campus to imagine moving beyond the Framework for Excellence, perhaps embracing issues raised in the recent report of the National Academies, Research Universities and the Future of America: Ten Breakthrough Actions Vital to Our Nation’s Prosperity and Security (http://www.nap.edu/catalog.php?record_id=13299) and confronting the challenges of focusing resources, controlling costs, and demonstrating value, in order to create one of the leading public flagship universities of the next generation.

Since the mandate for the Ad Hoc Committee on Strategic Oversight (Sen. Doc. No. 09-042A) expired at the end of AY2011-2012, the Faculty Senate must act if its work is to continue into the next phase of the institution’s strategic planning. The leadership of the Faculty Senate and the central administration have agreed that a Joint Task Force on Strategic Oversight would be the most appropriate means for deliberating the mandated response to NEASC, new issues raised in the report of the National Academies and by Chancellor Subbaswamy, and other strategic issues that may arise.

**Charge:** To lead this planning process, the Faculty Senate is hereby establishing an Ad Hoc Committee to be named the Joint Task Force on Strategic Oversight. The Committee is charged to:

- Make recommendations to the Chancellor with respect to a high-level Strategic Plan which will serve as the institution’s mandated response to NEASC, due August 15, 2013.
- Complete the new Strategic Plan, building on the Framework for Excellence but also moving beyond it, perhaps in ways suggested by the National Academies Report, Research Universities and the Future of America, in order to create on the leading public universities of the next generation.
- Monitor the subsequent development of administrative and academic unit plans, and lead the discussion of and response to them.
Membership:

1. The Chancellor or a designee
2. The Provost or a designee
3. The Vice Chancellor for Research and Engagement or a designee
4. The Vice Chancellor for Administration and Finance or a designee
5. The Vice Chancellor for Student Affairs and Campus Life or a designee
6. The Vice Chancellor for University Relations or a designee
7. The Vice Provost for Undergraduate and Continuing Education or a designee
8. The Vice Provost for Graduate Education or a designee
9. The Associate Provost for Academic and Resource Planning
10. The Assistant Provost for Assessment and Educational Effectiveness
11. The Associate Vice Chancellor for Student Development or a designee
12. The Associate Vice Chancellor for Finance and Budget Director
13. Two Members of the Deans Council, appointed by the Provost
14. The Secretary of the Faculty Senate or a designee
15. The Faculty Representative to the Board of Trustees or a designee
16. The President of the Massachusetts Society of Professors or a designee
17. The Chair of the Rules Committee or a designee
18. Ten Faculty Members and/or Librarians at large, appointed by the Rules Committee
19. A Representative from the Labor Coalition
20. The Student Trustee or a designee
21. The President of the Student Government Association or a designee

Faculty members should be selected in such a way that representation of all schools and colleges is assured.

Co-Chairs will be appointed by the Chancellor, based upon recommendations from the Rules Committee.

Subcommittees: At the discretion of the Co-Chairs, the Committee may form subcommittees that may include other members of the campus community.

Reporting Dates: The Committee will issue progress reports as appropriate, but at least once per semester. The Committee’s Final Report to the Chancellor will also be broadly disseminated to the campus community.

Sunset: The Joint Task Force on Strategic Oversight is established for a maximum period of three years, subject to possible renewal by vote of the Faculty Senate. If its work is completed prior to that date, the Committee may vote to dissolve itself.

MOVED: That the Faculty Senate approve the Establishment of an Ad Hoc Committee to be named the 05-13 Joint Task Force on Strategic Oversight (JTFSO), as presented in Sen. Doc. No. 13-004A as amended.