

**FINANCIAL MASTER PLAN FY02 - FY09 (does not include Auxiliary Operations and External Financial Aid)**

**TABLE I**

<b>Sources (in millions)</b>	<b>actual</b>		<b>projected</b>					
	<b>FY02</b>	<b>FY03</b>	<b>FY04</b>	<b>FY05</b>	<b>FY06</b>	<b>FY07</b>	<b>FY08</b>	<b>FY09</b>
State Appropriations	227	215	159	172	177	182	188	193
State Tuition Waivers	14	14	5	5	5	5	5	5
Student Tuition and Fees	80	93	167	185	191	198	205	210
CE Fees	11	13	13	14	15	15	17	18
Direct Sponsored Activity	70	73	76	80	84	88	93	98
Indirect Cost Recovery	18	18	19	20	20	21	22	23
Federal Appropriations	6	6	6	6	6	6	6	6
Private Giving/ Endowment payout	9	9	10	10	11	11	11	11
Athletics Event Income	3	3	4	4	4	4	4	4
Interest and Other	11	10	8	8	8	8	8	8
<b>Total Sources</b>	<b>449</b>	<b>454</b>	<b>466</b>	<b>502</b>	<b>520</b>	<b>538</b>	<b>559</b>	<b>576</b>
<b>Expenses (in millions)</b>								
Faculty Salaries								
Faculty Salaries: Instructional			93	97	103	106	110	116
Faculty Salaries: research								
<b>Faculty Salaries Subtotal</b>	<b>89</b>	<b>89</b>	<b>93</b>	<b>97</b>	<b>103</b>	<b>106</b>	<b>110</b>	<b>116</b>
Research								
Direct Sponsored Activity			76	80	84	88	93	97
Recovered Indirect			19	20	20	20	21	21
Unrecovered Indirect			13	13	13	14	14	14
RA waivers			8	9	9	9	9	9
Other research support			15	15	16	17	17	18
Capital expenditures			8	10	11	12	13	13
<b>Research Subtotal</b>	<b>126</b>	<b>127</b>	<b>139</b>	<b>147</b>	<b>154</b>	<b>161</b>	<b>167</b>	<b>171</b>
<b>Outreach</b>	<b>5</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>
Students and Teaching								
Teaching Support			43	47	45	45	47	49
TA waivers			11	12	12	13	13	13
CE instruction			13	13	14	14	14	14
Student Services			18	18	19	20	20	20
Campus supported Scholarships			23	27	29	30	31	33
Capital expenditures for teaching			9	10	13	14	15	15
Athletics			18	18	18	18	18	18
Capital for Athletics			1	1	1	1	1	1
<b>Students and Teaching Subtotal</b>	<b>122</b>	<b>118</b>	<b>137</b>	<b>146</b>	<b>151</b>	<b>154</b>	<b>160</b>	<b>163</b>
General Campus Support								
Library			12	13	15	15	16	17
OIT			9	9	10	10	10	11
Fine Arts Center			4	4	4	4	4	4
College Administration			11	12	14	14	14	15
General Administration			16	17	18	18	18	18
Development and Alumni			4	5	4	4	4	4
Physical Plant			15	16	16	18	18	18
Utilities			17	16	15	13	18	18
Utilities Debt				2	4		6	6
Other Capital			12	14	16	16	17	17
Subsidy of Aux Debt			6	6	0	0	0	0
University Central Costs			11	11	11	12	12	12
<b>General Campus Support Subtotal</b>	<b>96</b>	<b>110</b>	<b>118</b>	<b>125</b>	<b>126</b>	<b>130</b>	<b>137</b>	<b>140</b>
<b>Subtotal Expenses</b>	<b>439</b>	<b>447</b>	<b>490</b>	<b>518</b>	<b>537</b>	<b>555</b>	<b>577</b>	<b>594</b>
Auxiliary Indirect Costs			-16	-16	-17	-17	-18	-18
<b>Total Expenses</b>	<b>439</b>	<b>447</b>	<b>474</b>	<b>502</b>	<b>520</b>	<b>538</b>	<b>559</b>	<b>576</b>
<b>Surplus/Deficit</b>	<b>11</b>	<b>6</b>	<b>-8</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>capital</b>			<b>36</b>	<b>43</b>	<b>45</b>	<b>50</b>	<b>52</b>	<b>52</b>